

Sumantra Ghoshal Conference 18-19 May 2008

Programme

Sunday 18 May, 2008

11:00 – 12:00 Registration at Sainsbury Reception

12:00 – 13:00 Welcome Lunch at Park Restaurant Suite 2

Conference Sessions in LT10

13:00 – 13:15	Welcome & Introductions

Phanish Puranam & Costas Markides

13:15 – 13:45 Results from survey of "What should be on the agenda of strategy

research?"

Freek Vermeulen & Don Sull

13:45 – 15:45 Strategy & Industry Evolution

Session Chairs: Michael G Jacobides & Brandon Lee

Presenters:

Mark Kennedy (University of Southern California): How Cognitive

Embedding Shapes Market Dynamics

Fabrizio Ferraro (IESE Business School): Building Architectural Advantage

in the US Motion Picture Industry: Lew Wasserman and the Music

Corporation of America

Antoaneta Petkova (San Francisco State University): The Smart and the Outspoken in the Spotlight: The Effects of New Venture Resources and Sensegiving Activities on Media Coverage and Venture Capital Funding

Discussant Panel:

Sidney Winter (The Wharton School)

Richard Hytner (Deputy Chairman, Worldwide, Saatchi & Saatchi)

Ezra Zuckerman (MIT)

15.45-16.00: Coffee Break at S1 Lounge

16:00 – 18:00 Strategy & Organization

Session Chairs: Louise Mors & Lourdes Sosa

<u>Joanne Oxley (Rotman School of Management)</u>: Working together and working it out: Dispute Resolution in Repeated Vertical Exchange Relationships

<u>Sarah Kaplan (The Wharton School)</u>: Using strategy tools in practice: an exploration of "technologies of rationality" in use

Heather Berry (The Wharton School): Intra-firm Coordination

Discussant Panel:

Ranjay Gulati (Harvard Business School)

Mark Spelman (Head of Global Strategy – Accenture)

Gabriel Szulanski (INSEAD)

18:30 – 21:30 Drinks Reception and Dinner at Park Restaurant Suites 1 and 2

Monday 19 May, 2008

Conference Sessions in LT10

09:00 – 10:45 Strategy and Public Policy

Session Chairs: Margaret Kyle & Markus Reitzig

Olivier Bertrand (St. Petersburg & Toulouse): Effects of foreign acquisitions on R&D activity: some evidence from firm-level data

<u>Timothy Simcoe (Rotman School of Management)</u>: Competing on Standards? Entrepreneurship, Intellectual Property and the Platform Paradox

Discussant Panel:

Iain Cockburn (Boston University)

Anita Sands (Head of Global Tech & Operations – RBC)

Dennis Yao (Harvard Business School)

10:45 – 11:00 Coffee Break at S1 Lounge

11:00 – 13:00 **Doing relevant research is difficult, or is it?**

Session Chair: Yiorgos Mylonadis

Anita McGahan (Rotman School of Management)

Rita Gunther McGrath (Columbia Business School)

Rajshree Agarwal (University of Illinois - UC)

Costas Markides (London Business School)

13:00 – 14:30 Lunch at Garden Room

14:30 – 16:30 Strategy and Innovation

Session Chairs: Costas Markides, Julian Birkinshaw & Lourdes Sosa

Kevin Boudreau (HEC Paris School of Management): Incentives versus diversity: Re-examining the link between competition and innovation

<u>April Franco (Rotman School of Management):</u> Swift and Smart: The Moderating Effects of Technological Capabilities on the Market Pioneering - Firm Survival Relationship

<u>Ithai Stern (Kellogg School of Management):</u> Reputation, Self-Efficacy, and Alliance Formation between Biotechnology Companies and Pharmaceutical Firms

Discussant Panel:

Connie Helfat (Tuck School of Business)

Paul Nakagaki (Head of R&D Reorganization – Hoffmann-La Roche)

Jim Utterback (MIT)

16:30 – 16:45	Final words
16:45 – 18:30	Coffee and Tea available at S1 Lounge
18:40	1st pick-up: Bus departs from London Business School, outside Laing House on the Outer Circle (next stop: Melia White House Hotel)
19:00	2nd pick-up: from Melia White House Hotel. Bus departs for downtown London restaurant
19:30 – 22:30	Drinks Reception and Dinner at Central London restaurant Beach Blanket Babylon, Notting Hill