

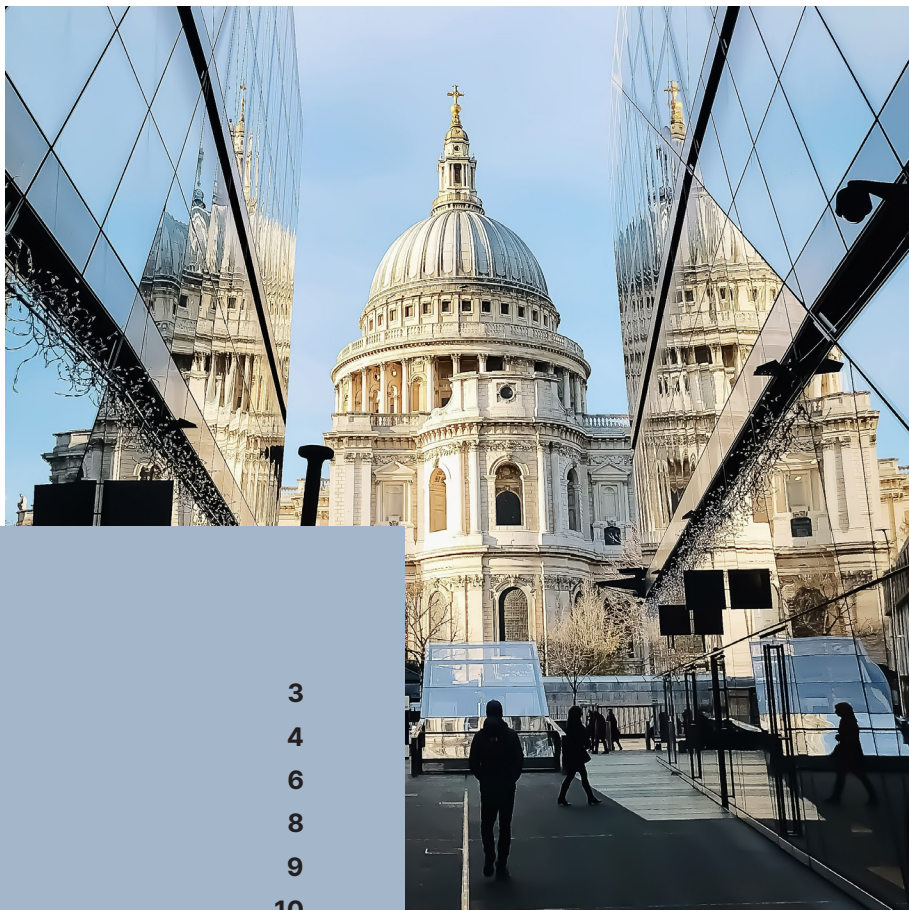
London  
Business  
School

 Columbia  
Business  
School

# EMBA-Global

The Executive MBA programme for global impact





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# Welcome to EMBA-Global

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Those who succeed in global business are able to identify and seize opportunities—wherever they arise. They employ effective business practices, evolve with changing business climates and can navigate cultural differences with skill.

EMBA-Global is a powerful partnership between London Business School and Columbia Business School. It provides globally focused executives and managers with the insight, expertise, networks and multifaceted perspectives to become successful leaders—anywhere in the world.

EMBA-Global is internationally recognised as one of the world's leading Executive MBA programmes, designed

for high-calibre professionals who are looking to take their careers to the next level and transform opportunity into action.

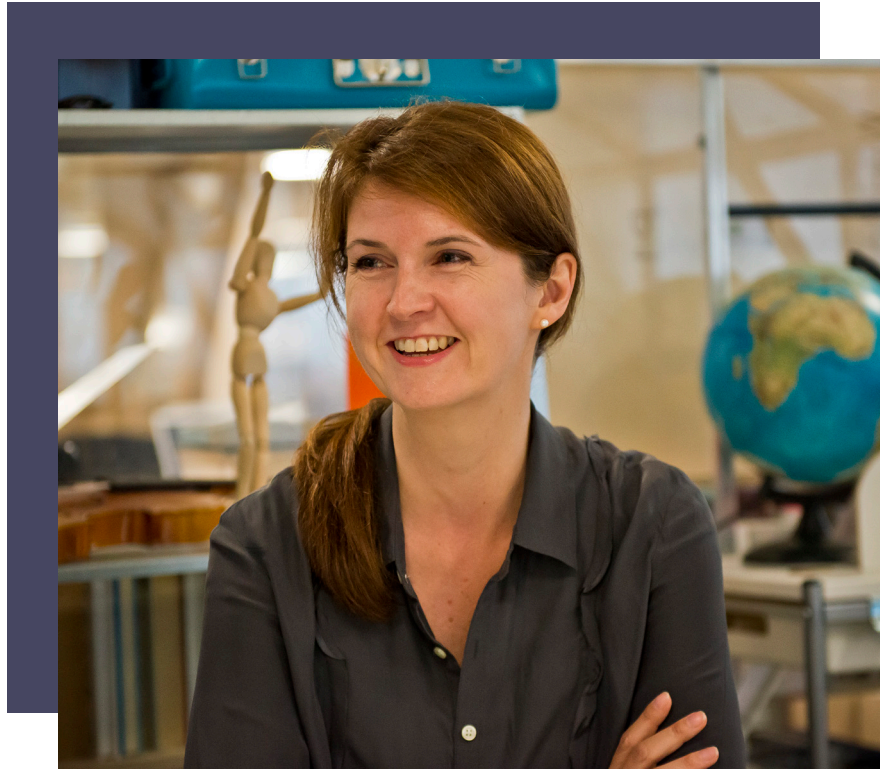
Are you ready to join a community of high-potential international executives and entrepreneurs and study with some of the best business educators in the world?



# Why EMBA-Global?

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EMBA-Global is designed for dynamic individuals with global responsibilities—or those on track to take on such responsibilities—and who want to study while continuing successful careers. Through the curriculum, our world-renowned faculty and the international network of classmates and alumni, EMBA-Global students access illuminating ideas, groundbreaking research and innovative international business practices.



EMBA-Global combines the expertise of two exceptional business schools, with the opportunity to study in the world's most important economic capitals: London and New York City. This unique exposure to global business perspectives in rapidly changing economies does more than just accelerate students' careers. EMBA-Global alumni develop the ability to operate as successful leaders capable of navigating ambiguity and managing change in the global economy—wherever their careers take them.

Taught by world-renowned faculty, students benefit from unique insights and gain truly global perspectives. Each school takes advantage of its location to draw upon the surrounding business communities, attracting distinguished guest speakers and business leaders.

The EMBA-Global programme gives students the unique opportunity to learn with and from an extraordinarily talented and diverse cohort and includes a wide range of nationalities, industries and cultures, enabling all students to develop broader global perspectives and networks.

Students examine new theories and frameworks in class, deepen their understanding through discussion, expand their perspectives through teamwork and then immediately apply new insights to their work environments.

Whether a student wants to take on a more senior role, redefine their career, or launch an entrepreneurial venture, EMBA-Global delivers benefits from the first day of the programme.



I would say one of the biggest benefits of the programme is the interaction with my classmates and how much I've learned from them. They are an incredible group with such a diverse set of skills! I'm always so impressed when I listen to their experiences; being part of a global group provides such a wide perspective on tackling global business issues."

**Monica Domingues**  
Contract Manager, Imperial Oil  
EMBA-Global '21

## Key benefits of EMBA-Global

<b>Leading business schools</b>	EMBA-Global builds on the quality and reputation of London Business School and Columbia Business School. Both schools are highly ranked in all key areas of business education.
<b>Internationally recognised degrees</b>	EMBA-Global students receive two MBA degrees: one accredited by London Business School and one by Columbia University. Each MBA degree is the same degree conferred upon full-time students and represents the same rigorous degree requirements.
<b>A rigorous yet flexible curriculum</b>	EMBA-Global delivers a strong core foundation in business and one of the largest, most innovative elective portfolios of any Executive MBA programme.
<b>Expert faculty</b>	EMBA-Global faculty members are world-renowned scholars and practitioners. With groundbreaking research and real-world experience, they unite the latest academic theory with business practice.
<b>High-calibre students</b>	EMBA-Global students are high-potential, globally focused executives and managers representing a wide range of nationalities and industries. They bring variety and depth to the EMBA-Global experience, learning from each other as well as from faculty members.
<b>Corporate connections</b>	The two partner schools take full advantage of their locations in the most cosmopolitan business capitals to attract influential guest speakers and important industry leaders to campus. EMBA-Global students benefit from these direct links to the business networks in London and New York City.
<b>Benefits for sponsoring organisations</b>	Because students continue their careers while earning their MBA, classroom discussions explore business challenges in real time. Students gain fresh insights on key issues and can apply new learning immediately, bringing significant benefits to the workplace. At the same time, organisations develop and retain top talent.
<b>Powerful alumni networks</b>	Students join an extraordinary alumni network of more than 50,000 graduates of London Business School, and more than 50,000 of Columbia Business School.



While the programme undoubtedly provides a world-class education, I believe I have extracted the most value from my peers and having the opportunity to learn from a diverse group of senior professionals. The broad array of professional experiences and industry knowledge facilitated healthy discussions and debates that went beyond the scope of our thought-provoking classes. The vibrant and entrepreneurial environment allowed me to challenge myself and re-evaluate my own perceptions and ambitions.”

**Shane Canavan**  
Director, Chatham Financial  
EMBA-Global '21

# Class profile

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EMBA-Global students represent a wide variety of organisations, job functions, industries and countries. They share an enthusiasm for challenging the status quo, pioneering new ideas and thinking, and leading on a global scale. Being part of a dynamic, diverse and accomplished group that shares expertise to achieve common goals is a highly rewarding and transformational experience.

“

I thought travelling between New York and London would have been a challenge, but it was the best part of the programme, since I gained two very valuable business perspectives in real time from world-class faculty and from the numerous global perspectives of my classmates. This is a lifetime experience that you should not miss. If you're ever accepted into the programme, then enjoy every single moment of it.”

**Mariam Almoosawi**  
Chief Financial Officer, Abu Dhabi Ship Building  
EMBA-Global '20



EMBA-Global students may be operating at an international level, working from different offices around the world, or managing teams in different locations. Some work for large, multinational companies, others for family businesses or entrepreneurial ventures.

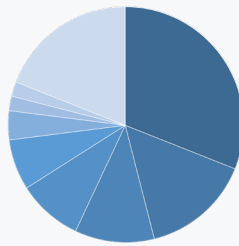
Whatever their background, students are seeking to deepen their knowledge and enhance their skills so that they can operate anywhere in the world and manage the challenges and constant changes of global business.

At the start of the programme, students are assigned to a study group of four to six people, each with different sets of strengths and expertise. Throughout the first three terms of core courses, members of each study group work closely together to pool knowledge, learn from each other and debate and collaborate on group projects. The study group provides vital support and friendship through the challenges of the programme.

# Typical profile of an EMBA-Global class

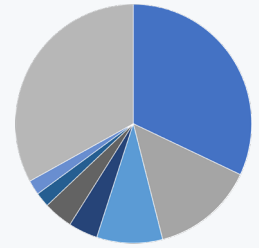
## Job function

Manager	31%
Entrepreneur	15%
Strategist	11%
General Manager	9%
Business Development	7%
Consultant	4%
Analyst	2%
Investment Banker	2%
Other	19%

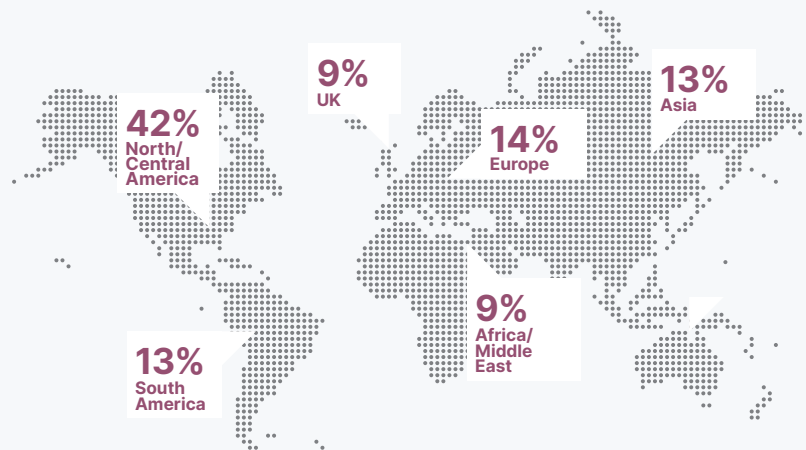


## Industry sector

Finance	32%
IT/Telecommunications	14%
Healthcare/Pharmaceuticals	9%
Leisure/Sports/Entertainment	4%
Consulting	4%
Manufacturing	2%
Film/TV/Radio	2%
Other	33%



Class profile	
Number of students	54
Average years of work experience	12
Women	28%
Countries represented	21
Cities represented	37



“

I felt the impact of the EMBA-Global programme immediately. Both the ability to study in London and New York alongside global executives and entrepreneurs and being taught by world-class educators deepened my expertise in understanding the future of international business, and enhanced my capacity to effectively manage changing business climates and to skillfully navigate cultural diversity. The block week format of the courses allowed me to fully immerse myself in academic studies during the week and apply my learnings directly to my daily job. CBS and LBS's rich community of professors, diverse classmates, and international alumni put me in contact with leading visionaries in the field.”

**Anna Mkhitarian**

Manager - Global Insurance, World Vision International  
EMBA-Global '23

# EMBA-Global at a glance

		EMBA-Global
<b>Programme begins</b>	May	
<b>Duration</b>	20 months	
<b>Class profile</b>	<ul style="list-style-type: none"> <li>■ 20–30 nationalities</li> <li>■ 5–20 years of work experience (avg 12 years)</li> <li>■ Diverse industry representation</li> </ul>	
<b>Total courses</b>	11 core courses and 10 electives	
<b>Core courses</b>	Taught in weeklong residential class weeks by London Business School and Columbia Business School faculty	
<b>Elective courses</b>	Select courses from the combined portfolio of London Business School and Columbia Business School are offered in a mixture of block week and Friday/Saturday formats	
<b>Global experiences/ International seminars</b>	Select one global experience or international seminar from the overall trip portfolio Space permitting, enrolling in a second trip is optional	
<b>Teaching methods</b>	Classroom-based lectures, case studies, group work. English is the language of instruction	
<b>Career support</b>	Career management services are provided by both partner schools	
<b>Alumni network</b>	96,000 alumni from London Business School and Columbia Business School	
<b>Degree awarded</b>	An MBA from both London Business School and Columbia University	
		Study locations
<b>Core courses</b>	May	London
	June	New York
	Aug	London
	Sep	New York
	Oct	New York
	Dec	London
	Jan	London
	Feb	New York
<b>Electives</b>	Mar – Dec	Location varies with choice of elective

This table is for demonstration only. Delivery is subject to change for each academic year.

# Sample timetable

## Part 1: Core courses

**Term 1**  
May – Aug



### EMBA-Global

Core courses are taught in intensive six- or seven-day blocks.

**Term 2**  
Sep – Dec



Classes alternate between London Business School and Columbia Business School. Faculty from each school travel with students to teach in both London and New York City.

**Term 3**  
Jan – Apr



One core course and two or three elective courses spread throughout the term in weeklong blocks.

## Part 2: Electives

### EMBA-Global elective portfolio

**Term 4**  
May – Aug



From the end of the third term, EMBA-Global students select options from the EMBA-Global elective portfolio. Electives empower you to take charge of your learning. They are taught in a number of locations and formats and showcase some of our faculty's latest thinking. Elective selection is your opportunity to drill deep into a subject, bridge gaps in your knowledge, or follow a member of faculty whose thinking inspires you.

The full EMBA-Global elective portfolio provides access to courses offered by London Business School and Columbia Business School. A small sample can be seen below:

**Term 5**  
Sep – Dec



- Achieving Strategic Agility
- Customer Centric Innovation
- Entrepreneurial Finance
- Financial Statement Analysis and Valuation
- Global Entrepreneurship
- Globalisation and Markets and the Changing Economic Landscape
- Managing Change
- Mergers and Acquisitions
- Paths to Power
- Private Equity and Venture Capital
- Risk Management
- Value Investing

There is one required international seminar or global experience. Students may also choose an independent research course, if desired.

This table is for demonstration only. Delivery is subject to change for each academic year.

# Core curriculum

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EMBA-Global's core courses emphasise big-picture business skills. They enable students to build a strong base of knowledge in all areas of general management and develop the leadership skills that will set them apart throughout their careers.

During the core terms, students spend blocks of approximately six or seven consecutive days three times per term immersed in studies and away from the distractions of the office. Between class weeks, students are responsible for reading and preparation and completing work for assessments. Students take core courses during the first year, building the foundation for more specialised learning in the following year.

EMBA-Global starts with the Executive Leadership course, which enables students to develop their self-awareness, leadership skills and team working ability through a combination of faculty-led plenaries, experiential learning, 1:1 and group coaching and decoding of individual psychometric and 360 degree feedback.

## Core courses

- Business Analytics
- Capital Markets and Investments\*
- Corporate Finance
- Executive Leadership
- Financial Accounting
- Global Economic Environment
- Leadership and Organisational Change
- Managerial Economics
- Managerial Negotiations\*
- Managerial Statistics
- Marketing Strategy
- Operations Management
- Strategic Management

\*Part of the optional elective choices for EMBA-Global students



# Electives

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Elective courses give students the opportunity to delve deeper into areas of particular interest, further broadening their global perspective and enhancing an entrepreneurial mindset. Students have access to the elective courses at both schools in a variety of formats, so each student can customise the programme to his or her individual needs.

## EMBA-Global elective portfolio

The EMBA-Global elective portfolio consists of:

- the elective courses offered by London Business School (in London and Dubai) and Columbia Business School in New York City. These are offered in block-week, weekday and alternating Friday/Saturday formats
- one required international seminar or global experience
- one optional independent research course, which may involve independent study or a management report

Core courses are carefully planned so that students may begin taking electives as early as the end of the third term. Students can combine their elective choices in a way that best meets their career goals and professional commitments to create a truly global portfolio. Wherever the instruction takes place, each elective provides a high-performance, supportive and interactive learning environment.

The elective portfolio also represents an opportunity to further expand one's network, as students share ideas and meet peers from schools, including students from the schools' other graduate degree programmes.

*See pages 14–15 for sample elective options.*

“

The curriculum strategically starts us off with a number of general leadership and discovery classes that shine light on what your strengths are and where you can improve further. This was essential not only in establishing my learning path, but also in developing my own personalised career roadmap for decades to come.”

**Oleg Mukhanov**  
COO/CFO, SteadyPay  
EMBA-Global '21

# Global Experiences/International Seminar



On a global experience or international seminar, students study global issues firsthand. Groups are formed of students from EMBA-Global, as well as students from London Business School's and Columbia Business School's other Executive or Masters programmes. Students work within or visit organisations, meeting with senior industry leaders connecting with the alumni networks in these locations.

These experiential courses challenge you to apply your learning in new and unfamiliar contexts, and to have responsible real-world impact on the communities and businesses you encounter. The range of courses provides opportunities for you to interact closely with faculty, major corporations, entrepreneurs, alumni and others in a range of destinations across the globe, and to develop yourself as a lifelong learner with a global view.

Recent faculty-led global experiences and international seminars have taken place in the following locations:

- Buenos Aires, Argentina
- Boston and New York, USA
- Cape Town, South Africa
- Paris, France
- San Francisco, USA
- Athens, Greece
- Dubai and Abu Dhabi, UAE
- Zurich, Switzerland
- Tel Aviv and Ramallah, Israel

## Independent research courses (optional)

Students can choose to work with a faculty member on an independent research project focusing on consulting work, business planning or research. Projects call for analysing and resolving complex business problems using the business skills, frameworks and tools acquired through the programme.

Global Experiences/International Seminar destinations are subject to review and change.

# Faculty

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EMBA-Global gives students access to thought leaders in global business. Our faculty are experts in their fields who communicate their ideas in the classroom, debate theory, spark discussion and challenge convention.

EMBA-Global faculty operate at the intersection between theory and practice, conducting cutting-edge research that has a real-world impact on the understanding and practice of international business today. They routinely address influential conferences and business forums and advise organisations and governments, sustaining an important dialogue between academia and industry.

Faculty research, experience and new ideas feed directly into courses, which are developed to reflect the challenges of the global economy and to enable students to operate as successful leaders anywhere in the world. EMBA-Global students have a high level of access to these world-renowned faculty members, who travel with students to teach in London and New York City.

“

LBS faculty bring an enthusiasm to their teaching and a real love of what they do that encourages understanding, no matter how complex the concepts discussed.”

**Jenna Ahn**  
Co-Founder and CEO, Millie Group  
EMBA-Global '20

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**View the latest business insights and faculty research from the two schools:**

**London Business School:** [london.edu/think](https://london.edu/think)

**Columbia Business School:** [leading.gsb.columbia.edu](https://leading.gsb.columbia.edu)



“

Teaching about how the world economy is changing, and what it means for individuals and businesses becomes more than just a classroom exercise when standing in front of EMBA-Global students. They are a diverse and strong-willed group of students who are at the very forefront of these changes; and so they listen, challenge and debate both with me and each other. The result is that what would otherwise be just an article in the *Financial Times* or an interesting case study becomes a vivid and personal insight into global business.”

**Andrew Scott**  
Professor of Economics, London Business School

# Career impact

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An MBA is one of the most important investments you can make in your career. Whether the goal is to assume greater responsibility, make a transition within your organisation, or bring additional knowledge and a broader global perspective to your career over the long term, EMBA-Global students gain distinct and immediate career advantages.

Insights from diverse disciplines, including management, marketing, accounting, finance, strategy and operations, prepare students for broader responsibilities and establish the groundwork for an increasingly successful career.

## Career management

Both schools provide a comprehensive package of career management resources to EMBA-Global students, including one-on-one coaching, career skills workshops and professional development programmes. Services are tailored to students looking to increase their impact within their current organisations as well as to those who are looking to transition their career in a different direction or create an entrepreneurial venture.

“

Leadership is essential in any job and the course led me to reflect on my management style and helped me identify areas that I could improve on so that I could be a better manager and a teammate to those around me.”

**Monica Domingues**  
Contract Manager, Imperial Oil  
EMBA-Global '21



# London Business School

London Business School empowers individuals and organisations to define their own success. As a leading global business school, it exists to have a profound impact on the way the world does business.

Widely renowned as a centre for industry-leading research, the School equips its people with the skills and mindset to secure success in today's global business environment.

The School's programme portfolio spans every career stage including the Masters in Management, Global Masters in Management, Masters in Analytics and Management, Masters in Financial Analysis, MBA, Masters in Finance, Executive MBA, LBS Sloan Masters in Leadership and Strategy and PhD programmes.

Students benefit from a network of more than 50,000 alumni who provide a wealth of knowledge, business experience and worldwide networking opportunities.

London Business School's campus environment allows students to build relationships with executives and professionals on all levels and in a wide variety of industries. At the same time, the School's enviable location in the heart of London overlooks the picturesque tranquility of Regent's Park, with the cutting-edge Sammy Ofer Centre just a short walk away. Its community of more than 2,000 students per year creates a diverse, vibrant and energising campus of future business minds.

The collaborative learning environment and diverse learning methods ensure students are inspired and invigorated for the challenges ahead.

## Sample electives:

- Strategic Innovation
- Financing the Entrepreneurial Business
- Managing Change
- Managing Corporate Turnarounds
- Achieving Strategic Agility
- Paths to Power
- Project Management
- Entrepreneurship Summer School
- Private Equity and Venture Capital
- Fin Tech
- Real Estate Finance
- Social Media and Internet Marketing

*Elective portfolios are subject to change.*



# Columbia Business School

For more than a century, Columbia Business School has delivered a learning experience where academic excellence meets real-time exposure to the pulse of business. Centred at the heart of New York City, the School offers world-class faculty and advanced thought leadership in every discipline of business and develops leaders with the knowledge and instinct to make a powerful impact on the world.

Columbia Business School opened a new campus in Manhattanville in January 2022; and it is being hailed as both a beautiful, bustling “academic village” and a gateway to New York City, one of the most dynamic business environments in the world. Located just a few blocks north of Columbia University, the School provides unmatched access to engage and connect with prominent business leaders and dynamic influencers from around the world.

New York is a major centre of international financial services and a world capital for many other industries, including media, marketing, retail, real estate, fashion, arts and entertainment and manufacturing. Columbia Business School’s reputation and location draw hundreds of visionary CEOs, groundbreaking entrepreneurs and

dignitaries from around the world to campus each year as speakers, teachers and advisors.

Renowned faculty embody the Columbia reputation and tradition of academic excellence by producing groundbreaking research in every sector of business, while the curriculum is designed to respond to the evolving capabilities required for successful leaders in the twenty-first century.

Columbia Business School graduates are trailblazers in social enterprise, government, finance and both emerging and leading industries around the globe. They drive lasting change in business and society, using the knowledge, skills and network they built at Columbia.

## Sample electives:

- Value Investing
- Globalization and Markets and the Changing Economic Landscape
- Entrepreneurial Finance
- Customer Centric Innovation
- Corporate Growth and Development
- Strategic Consumer Insights
- Financial Statement Analysis and Valuation
- Global Entrepreneurship
- Advanced International Corporate Finance
- Family Business Management
- Mergers and Acquisitions

*Elective portfolios are subject to change.*

# Benefits to sponsoring organisations

All students must be sponsored by their organisations in terms of time required away from the office; many are also financially sponsored. For the organisation, sponsoring an employee on the EMBA-Global programme strengthens the talent pool, expands professional networks and sharpens employees' business acumen.

Sponsorship of an employee on the EMBA-Global programme is a significant investment. Those selected for sponsorship are typically fast-track individuals identified by their organisations as having the skills and potential to become global leaders. EMBA-Global advances and accelerates the development of this talent, benefiting the organisation and the individual.

Sponsoring organisations benefit from the motivation and development of EMBA-Global students, as well as from the new insights and fresh ideas students share with their colleagues. The impact is immediate as new concepts are applied in the workplace.

To get more information on sponsoring someone from your organisation, contact [investintalent@london.edu](mailto:investintalent@london.edu)

**Every year around 30% of the class receives full or partial employer contributions. Recent sponsors include:**

A.P. Moller Maersk	KPMG South Africa
Abu Dhabi Capital Group	Lloyds Banking Group
American Express	London Stock Exchange Group
Bank Audi	Microsoft
BNY Mellon Investment Management	Mubadala Development Company
Boston Consulting Group	National Bank of Kuwait
Capital One	National Grid
Citi	Royal Bank of Canada
Dubai Electricity and Water Authority	SABIC
Ernst & Young	SAP
Facebook	Saudi Aramco
Goldman Sachs	Shell
HSBC Bank	Standard Chartered Bank
ING Capital	UBS Wealth Management
Investec	Vitality
Koc Holding	Vodafone Group



“

The fact that most of my classmates are at different organisations across the globe is really powerful, as you can create a benchmark of how organisations and people approach very similar issues. Of course, gaining lifelong friends who share similar values of growth has also provided an unparalleled support system that I will always be grateful for.”

**Srishti Chhabra**  
VP of Operations, C2FO  
EMBA-Global '23

# The alumnus view

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## Craig O'Boyle

Head of Apps and Gaming - UK Strategy Lead for Apps Business and Client Strategy Director, Google

EMBA-Global '16

When Craig O'Boyle embarked on his EMBA-Global journey, he already had his career path clearly planned out. "I knew where I was heading. I was focused on that all-important path to the C-suite and on developing my ability to help shape a business. But I was concerned about future-proofing myself, ensuring that I would be a commercially-literate, data-driven CMO—and one that was able to make the move to COO. In a competitive market, EMBA was my way of differentiating myself."

Looking to combine the best of European and US expertise, Craig says: "I wasn't willing to negotiate on the programme I wanted, so I only applied to one. For me, the EMBA-Global at London Business School and Columbia was a match made in heaven." He found the global cohort offered by two top business schools particularly inspiring. "I've never been so humbled as the first day of class, listening to the backgrounds of my 68 classmates. There were industry leaders who ran their own multimillion dollar companies and family offices, leading financial executives, entrepreneurs, private

equity professionals—every type of successful business leader you can imagine."

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**"Everyone leaves EMBA-Global knowing more about the world, better able to hear other people's viewpoints and with a new mindset."**

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Craig split his study between London and New York, but says that studying in London—his home for many years—took his relationship with the city to a whole new level. "The quality of the faculty, campus and guest speakers meant that our learning curriculum was incredibly varied. Equally importantly, we always had plenty of evening and weekend plans to get to know each other socially as a class. This helped create some of the lifelong friendships that I now enjoy."

Craig says that EMBA-Global helped him decide to transition from a global marketing role at the world's biggest interactive entertainment

company, to lead international client strategy for the Entertainment & Media sector at Google. "The programme armed me with the skills and confidence to make the move and gave me a great grounding in broader areas of finance, economics and business—skills that you need as a leader at a multibillion dollar global business.

"Everyone leaves EMBA-Global knowing more about the world, better able to hear other people's viewpoints and with a new mindset. I learnt to question a lot—about the industry I'm in and how I might succeed in the future—and listen to the answers." And to make the most of EMBA-Global, some of the best clichés hold true. "Be willing to go with the flow and invest time in building a network outside of the classroom," says Craig. "You get out what you put in. It isn't a programme for the faint hearted and your two years will go by in a blur. But the investment is worth it x10—what you ultimately get back will pay you dividends for the rest of your life."

# How to apply

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## Find out more

Deciding to apply to the EMBA-Global programme is a major decision that will have important and far-reaching implications for your career, personal development and global impact.

The best candidates are well researched. We encourage you to attend information events on campus and in many international cities. This gives you the opportunity to learn more about the programme and hear from students and alumni.

Admissions staff are happy to speak in person, virtually or by email with prospective applicants about the programme or individual circumstances. Detailed contact information appears on the back cover of this brochure.

## Build a case

Each applicant should begin discussions with his or her employer early in the decision-making process. At a minimum, students need to secure approval for time away from the office. Many students also secure financial support from their organisation. To obtain support to undertake the EMBA-Global programme, you should consider how the programme fits the needs of your business and the value you will bring back to your organisation.

## How to apply

Please visit [www.emba-global.com](http://www.emba-global.com) to view the online application and detailed application instructions.

Deadlines are published on the website for each entering class. Once the class is full we will operate a waiting list.

Application decisions are allocated on a rolling basis. An early application will give you sufficient time to organise funding, apply for visas where necessary and complete your arrangements to join your chosen EMBA-Global option.

## Admissions requirements

We invite applications from accomplished executives who:

- have held managerial responsibilities over a sustained period relating to projects, people, clients, processes and/or budgets
- have international experience and a passion for global business
- have achieved strong academic qualifications and a high standard of fluency in English

Candidates who are successful will be invited to an on-campus interview with senior admissions managers.

## Application checklist

Requirements for admission are:

- a completed online application, including application form, essays and personal statement
- a one-page CV or résumé
- an organisation chart
- official academic transcripts or certificates, including an English translation provided by an official translation agency where applicable; both originals and translations must be sent
- GMAT, GRE or EA score—final or preliminary scores are acceptable for review. See [www.mba.com/mba/thegmat](http://www.mba.com/mba/thegmat) or [www.gmac.com/executive-assessment](http://www.gmac.com/executive-assessment)
- TOEFL or IELTS where applicable
- two references
- a signed statement of employer support
- a copy of passport page with picture and identification information
- a non-refundable application fee

**For more information, please  
contact the EMBA-Global  
admissions office in your region.**

**The Americas and Asia Pacific**

Columbia Business School  
Office of Admissions  
David Geffen Hall  
645 West 130th Street  
New York, NY 10027  
USA  
Tel: +1 212 854 1961  
apply@gsb.columbia.edu

**Europe, the Middle East and Africa**

London Business School  
Regent's Park  
London NW1 4SA  
United Kingdom  
Tel: +44 (0)20 7000 7509  
embaglobal@london.edu

